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15 August 1983

MEMORANDUM FOR: John Bross

FROM: [REDACTED]

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SUBJECT: Some Thoughts on How Your Commission Should
Go About Its Work

1. During the past two weeks I spent time reading material on counter-intelligence and deception pulled together for me by [REDACTED] and others. I also talked to half a dozen DO officers directly involved with counter-intelligence operations and analysis. Finally, I also had two brief sessions with [REDACTED] of the DI.

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2. Right now I think I know where I would like to see us come out, as a Commission, in our final recommendations. We need an interagency body composed of analysts from various disciplines with full access to all sources which will probe all collection systems, except human, for evidence of bona fides or deception. How we will get there is going to be the problem. In my opinion, it can be done without a major reorganization of the Community and with only a few (15 to 20) new slots. But, I do not want to prejudice this.

3. Now to the business at hand. As I see it we have two main tasks ahead of us. The first is to review the contributions that will be made by various agencies to the DCI's projected study of "Intelligence Community Counterintelligence Analysis Efforts" which is due at the Senate Oversight Committee in November, and the second is to recommend to the DCI measures, if any, we believe he should adopt to improve the performance of the Community's counterintelligence analytical efforts with particular emphasis on the detection of deception.

4. In preparation for both tasks, I would suggest we start out our first meeting with a description from you of what brought about the formation of the Commission and what you perceive to be our responsibilities. We might then spend some time discussing the terms (e.g., countermeasures, etc.) we will be using and try to reach an agreement on what these terms will mean to us. Following that, I think the Commission members should be given an opportunity to read pertinent material. I have pulled together some studies I think would be useful. You may want to add or subtract.

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5. Following the reading session, I think we should get back together again to talk specifically how we should go about performing our first task. It would seem to me that the DCI would want his report to the Oversight Committee to be responsive, lucid, and, above all, coherent. The questions posed by the Oversight Committee are wanting in those respects. In connection with that, I suggest we meet as a Commission with the Director of the Oversight Committee's staff to find out exactly what the Committee is looking for.

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8. Both of our tasks, as I perceive them, overlap to a large extent. Thus, shortly after reviewing the DCI's draft memorandum to the Oversight Committee, we should also be able to prepare our own recommendations for improvements in the system.

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